



**INNOVATION CENTER**  
for community & youth development

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# 2009 Annual Report

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**Connecting People and Ideas to Create Change**

## *Message from the Innovation Center President*

Dear friends,

Throughout our nearly ten-year existence, we have placed a special emphasis on relationships, the human capital that is so vital to our mission. Never before has the value of relationships – as a strategy for individual and organizational growth – been more apparent.

### **New Service-Learning Initiative**

In September 2009, we launched the *Collective Leadership Works* initiative with funding from the Corporation for National and Community Service. With our support, community-based organizations in AZ, CT, and CA are using collaborative relationships –crossing boundaries of age, race, and culture – to address local challenges. Our first cross-site activity brought participants together for peer-learning, training and reflection.

### **Core Partners**

The *Collective Leadership Works* initiative signaled a shift in our resource development strategy; we sought funding to support ongoing work with a core group of partner organizations. This strategy proved prudent in a competitive funding environment; it allowed us to make significant investments in selected communities and to support youth and adults who seek long-lasting transformation in themselves and their hometowns.

### **High-Leverage Partnerships**

Our resource development strategy opened doors to several high leverage partnerships. In October 2009, the Innovation Center, Annie E. Casey Foundation, and Public Strategies, Inc., co-hosted a conference for practitioners, policymakers, and researchers who share an interest in relationship education for vulnerable youth. We are actively pursuing several new opportunities to collaborate with these partners in 2010.

### **Emerging Work**

My work as an advisor to the Center for the Advancement of Informal Science Education and the relationships developed in this post have created opportunities for us to expand our work into the field of informal science education. We see great potential for youth and adult teams to meet pressing community challenges by infusing collective leadership into informal science education programming; we await the National Science Foundation's response to a multi-million dollar grant application that would support this approach.

### **Practical Resources**

Finally, we are thankful that our organizational roots –technical assistance for grassroots practitioners – are flourishing. Visitors to our website can now access to thousands of free tools; this approach to resource sharing has sparked new relationships with youth development practitioners across the country. As a result, we have seen our donor base expand to include more individuals who gave whatever they could, knowing that their gift would make a difference. We appreciate this continued support from our friends.

As we enter 2010 with all the promise that a new year holds, I am encouraged by the growing interest in our approach to training and consulting, leadership, and service-learning. I am also inspired by the commitment of our staff and partners to this organization. Again, relationships sustain us; our work in communities creates partnerships that will sustain them for years to come.

All the best,  
Wendy Wheeler

# Innovation Center for Community and Youth Development

## Statements of Financial Position December 31,

2009

2008

### Assets

#### Current assets

Cash and cash equivalents	\$ 310,326	\$ 413,277
Certificates of deposit	-	215,307
Grants and accounts receivable	95,238	68,124
Prepaid expenses	-	7,678
Contract expenses in excess of billings	-	60
	<u>405,564</u>	<u>704,446</u>

#### Property and equipment

Furniture and fixtures	4,441	4,441
Computer equipment and software	102,440	102,440
Office equipment	53,524	53,524
Less: accumulated depreciation	(145,508)	(139,985)
	<u>14,897</u>	<u>20,420</u>

#### Other assets - security deposit

	<u>3,463</u>	<u>3,463</u>
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#### **Total assets**

	<u>\$ 423,924</u>	<u>\$ 728,329</u>
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### Liabilities and net assets

#### Current liabilities

Accounts payable	\$ 39,474	\$ 61,421
Accrued leave payable	27,678	24,229
Payroll taxes payable	9,383	12,567
Billings in excess of contract expenses	-	68,183
	<u>76,535</u>	<u>166,400</u>

#### Net assets

Unrestricted	276,078	557,895
Temporarily restricted	71,311	4,034
Total net assets	<u>347,389</u>	<u>561,929</u>
<b>Total liabilities and net assets</b>	<u>\$ 423,924</u>	<u>\$ 728,329</u>

The accompanying independent auditor's report and notes are an integral part of the financial statements.

# Innovation Center for Community and Youth Development

## Statement of Activities and Changes in Net Assets for the year ended December 31, 2009

	Unrestricted	Temporarily Restricted	Total
<b>Public support and revenue</b>			
Contributions			
Individual	\$ 35,302	\$ -	\$ 35,302
Federal grants	200,000	22,631	222,631
Foundations	14,050	48,680	62,730
	<u>249,352</u>	<u>71,311</u>	<u>320,663</u>
Earned revenues			
Contract fees	184,237	-	184,237
Product sales	7,913	-	7,913
Other	1,670	-	1,670
	<u>193,820</u>	<u>-</u>	<u>193,820</u>
Investment income	5,552	-	5,552
Total public support and revenue	<u>448,724</u>	<u>71,311</u>	<u>520,035</u>
Net assets released from restrictions	4,034	(4,034)	-
	<u>452,758</u>	<u>67,277</u>	<u>520,035</u>
<b>Expenses</b>			
Program services			
Small projects	109,966	-	109,966
Material sales	16,719	-	16,719
Kellogg TA Grant	10,224	-	10,224
Kellogg Training	374	-	374
Kellogg Dissemination	198,655	-	198,655
University of Minnesota	21,811	-	21,811
L&S Actual	222,630	-	222,630
L&S Match	14,997	-	14,997
Kenya	8	-	8
TOCA	48,680	-	48,680
	<u>644,064</u>	<u>-</u>	<u>644,064</u>
Supporting services			
Management and general	84,727	-	84,727
Fundraising	5,784	-	5,784
	<u>90,511</u>	<u>-</u>	<u>90,511</u>
<b>Total expenses</b>	<u>734,575</u>	<u>-</u>	<u>734,575</u>
<b>Increase (decrease) in net assets</b>	(281,817)	67,277	(214,540)
<b>Net assets, beginning of year</b>	557,895	4,034	561,929
<b>Net assets, end of year</b>	<u>\$ 276,078</u>	<u>\$ 71,311</u>	<u>\$ 347,389</u>

The accompanying independent auditor's report and notes are an integral part of the financial statements.

## *Funding Partners*

### **\$175,000 and up**

Corporation for National and Community Service

### **\$25,000 - \$174,999**

Jim Casey Youth Opportunities Initiative  
W.K. Kellogg Foundation

### **\$10,000 - \$24,999**

Kathleen Toner & Wendy Wheeler  
Kellogg Action Lab  
Public Strategies, Inc.  
Reach Out To Asia

### **\$1,000-\$9,999**

Roger & Elizabeth Curry  
The Consultation Center  
Center for Ethical Leadership  
University of Minnesota

### **Under \$1,000**

Academy for Educational Development  
Juliet Biagi  
Rhonda Billingsy  
Melanie Brevis  
Linda Camino & Shep Zeldin  
Beverly Clarke  
Zayna Clarke

Eloise Dixon  
Carolyn Edlebeck  
Ann Marlowe Franken  
Lucinda Garthwaite  
Thomas Hogue  
Maria Hyler  
Tomer Inbar  
Curtis & Trenny Jefferson  
Suzanne Jefferson  
Kathleen Jones  
Hayin Kim  
Beth Krensky  
The Lynn D.W. Lucklow Living Trust  
Carole MacNeil in honor of Jamie Rezmovitz  
Meridian International Center  
Amy Sutnick Plotch  
Dr. Annabelle Rea  
Michael & Barbara Resmo  
Dr. Carla Roach  
Stephen Russell & Scott Neeley  
Lindsey Shives  
Alice Smith  
Richard & Linda Thompson  
Joan M. Toner  
Wendy Wheeler in honor of Mary Ellen Cook  
Fusae Yoshida

We would also like to thank the many individuals and community organizations that have utilized the Innovation Center's tools to deepen, expand, and launch new initiatives.

The information presented here has been derived from the Innovation Center's December 31, 2009 audited financial statements – statements audited in accordance with generally accepted accounting practices.

For a complete copy of these statements, please contact the Innovation Center at 301.270.2700, [info@theinnovationcenter.org](mailto:info@theinnovationcenter.org), or 6930 Carroll Avenue, Suite 502, Takoma Park, MD 20912-4423



**INNOVATION CENTER**  
for community & youth development

## Board of Directors

**Dr. Teresa A. Behrens**

Editor in Chief, The Foundation Review

**W. Roger Curry, Board Treasurer**

President & CEO, Consolidated Freightways (retired)

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Executive Director, The Funders Network on Population, Reproductive Health and Rights

**Wendy Wheeler**

CEO, Innovation Center for Community and Youth Development

**Vance Yoshida**

Senior Consultant, La Piana Consulting

## Connecting People and Ideas to Create Change

The Innovation Center for Community and Youth Development connects thinkers and leaders of all ages to develop fresh ideas, forge new partnerships and design strategies that engage young people and their communities.

## Staff & Partners

**The Innovation Center is composed of core staff in Maryland and California, as well as consultants, part-time staff and operational partners across the United States and in countries around the world. Our partners include youth leaders, academics, trainers, funders, evaluators, community-based practitioners and writers, whose diversity and strength as individuals and as a group define the Innovation Center.**

**Wendy Wheeler**

President & CEO

**Dr. Carla Roach**

Senior Director, Resource Development & Partnership Building

**Trenny Jefferson**

Director, Administrative Services

**Lisa Maholchic**

Project Coordinator

**Ana Maria Thomas**

Communications Coordinator

## Innovation Center for Community and Youth Development

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**For more information about our staff and partners, visit:**

[www.theinnovationcenter.org](http://www.theinnovationcenter.org)

\*Cover photo credit: Ahmed A Kassem. Participants celebrate during a youth leadership training facilitated by Innovation Center staff. The inland sea of Khor al-Adaid, outside of Doha, Qatar.